



Toronto and Region
Conservation
for The Living City®

2017 BUDGET

OPERATING AND CAPITAL

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Toronto and Region Conservation Authority

2017 Operating and Capital Budget

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	13,928,000	13,552,000	13,552,196	376,000	2.8%
Capital levies	46,477,000	43,004,000	34,154,735	3,473,000	8.1%
Contract services	12,717,000	5,674,000	10,351,644	7,043,000	124.1%
Grants	4,036,000	8,843,000	2,444,815	(4,807,000)	-54.4%
Government					
Provincial	3,012,000	3,263,000	4,284,228	(251,000)	-7.7%
Federal	1,296,000	1,861,000	1,745,268	(565,000)	-30.4%
Contract services	3,966,000	1,044,000	3,540,566	2,922,000	279.9%
User fees, sales and admissions	21,681,000	20,004,000	21,829,457	1,677,000	8.4%
Contract services					
Compensation agreements	194,000	255,000	614,930	(61,000)	-23.9%
Corporate and other	2,490,000	3,389,000	3,340,694	(899,000)	-26.5%
Rent and property interests	3,397,000	2,993,000	3,764,198	404,000	13.5%
Fundraising					
Donations	804,000	1,192,000	176,767	(388,000)	-32.6%
The Living City Foundation	1,443,000	1,514,000	1,433,113	(71,000)	-4.7%
Investment income	625,000	600,000	712,544	25,000	4.2%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	103,000	143,000	521,987	(40,000)	
Total Revenue	116,169,000	107,331,000	102,467,142	8,838,000	8.2%

Toronto and Region Conservation Authority

2017 Operating and Capital Budget

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	3,454,000	3,728,000	3,130,741	(274,000)	-7.3%
Climate Science	689,000	590,000	354,301	99,000	16.8%
	<u>4,143,000</u>	<u>4,318,000</u>	<u>3,485,042</u>	<u>(175,000)</u>	<u>-4.1%</u>
Water Risk Management					
Water Resource Science	2,407,000	2,742,000	4,628,227	(335,000)	-12.2%
Erosion Management	22,253,000	13,823,000	13,175,299	8,430,000	61.0%
Flood Management	4,891,000	3,700,000	3,876,354	1,191,000	32.2%
	<u>29,551,000</u>	<u>20,265,000</u>	<u>21,679,880</u>	<u>9,286,000</u>	<u>45.8%</u>
Regional Biodiversity					
Biodiversity Monitoring	2,523,000	2,510,000	2,064,040	13,000	0.5%
Ecosystem Management Research and Directions	990,000	998,000	1,016,839	(8,000)	-0.8%
Forest Management	1,592,000	1,191,000	895,011	401,000	33.7%
Restoration and Regeneration	8,226,000	6,887,000	8,741,424	1,339,000	19.4%
	<u>13,331,000</u>	<u>11,586,000</u>	<u>12,717,314</u>	<u>1,745,000</u>	<u>15.1%</u>
Greenspace Securement and Management					
Greenspace Securement	1,517,000	6,185,000	860,560	(4,668,000)	-75.5%
Greenspace Management	2,876,000	2,727,000	2,579,542	149,000	5.5%
Rental Properties	2,181,000	2,075,000	2,434,385	106,000	5.1%
	<u>6,574,000</u>	<u>10,987,000</u>	<u>5,874,487</u>	<u>(4,413,000)</u>	<u>-40.2%</u>
Tourism and Recreation					
Waterfront Parks	2,708,000	2,832,000	2,489,889	(124,000)	-4.4%
Conservation Parks	6,204,000	6,435,000	7,228,034	(231,000)	-3.6%
Trails	2,929,000	1,880,000	1,928,799	1,049,000	55.8%
Bathurst Glen Golf Course	1,254,000	1,239,000	1,280,502	15,000	1.2%
Black Creek Pioneer Village	6,207,000	4,115,000	4,933,259	2,092,000	50.8%
Events and Festivals	707,000	724,000	818,383	(17,000)	-2.3%
Wedding and Corporate Events	1,955,000	1,754,000	1,807,954	201,000	11.5%
	<u>21,964,000</u>	<u>18,979,000</u>	<u>20,486,820</u>	<u>2,985,000</u>	<u>15.7%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	5,029,000	4,377,000	4,631,290	652,000	14.9%
Environmental Assessment Planning and Permitting	3,498,000	3,262,000	2,651,990	236,000	7.2%
Policy Development and Review	836,000	817,000	900,652	19,000	2.3%
	<u>9,363,000</u>	<u>8,456,000</u>	<u>8,183,932</u>	<u>907,000</u>	<u>10.7%</u>
Education and Outreach					
School Programs	7,738,000	10,636,000	9,005,484	(2,898,000)	-27.2%
Newcomer Services	957,000	1,286,000	1,060,871	(329,000)	-25.6%
Family and Community Programs	1,089,000	1,162,000	861,268	(73,000)	-6.3%
	<u>9,784,000</u>	<u>13,084,000</u>	<u>10,927,623</u>	<u>(3,300,000)</u>	<u>-25.2%</u>
Sustainable Communities					
Living City Transition Program	8,708,000	6,740,000	5,696,227	1,968,000	29.2%
Community Engagement	2,845,000	3,156,000	2,564,926	(311,000)	-9.9%
	<u>11,553,000</u>	<u>9,896,000</u>	<u>8,261,153</u>	<u>1,657,000</u>	<u>16.7%</u>

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Corporate Services					
Financial Management	2,566,000	2,291,000	2,323,118	275,000	12.0%
Corporate Management and Governance	7,719,000	5,701,000	5,209,683	2,018,000	35.4%
Human Resources	1,030,000	1,040,000	869,920	(10,000)	-1.0%
Corporate Communications	1,619,000	1,553,000	1,578,999	66,000	4.2%
Information Infrastructure and Management	2,702,000	2,679,000	2,552,578	23,000	0.9%
Vehicles and Equipment	375,000	-	63,033	375,000	0.0%
	<u>16,011,000</u>	<u>13,264,000</u>	<u>12,597,331</u>	<u>2,747,000</u>	<u>20.7%</u>
Total Expenditures	122,274,000	110,835,000	104,213,582	11,439,000	10.3%
Project Recoveries	<u>(3,099,000)</u>	<u>(3,029,000)</u>	<u>(2,864,595)</u>	<u>(70,000)</u>	<u>2.3%</u>
Net Expenditures	<u>119,175,000</u>	<u>107,806,000</u>	<u>101,348,987</u>	<u>11,369,000</u>	<u>10.5%</u>
Net Surplus (Deficit)	<u>(3,006,000)</u>	<u>(475,000)</u>	<u>1,118,154</u>	<u>(2,531,000)</u>	<u>532.8%</u>
Reserves	<u>3,006,000</u>	<u>976,000</u>	<u>528,822</u>	<u>2,030,000</u>	<u>208.0%</u>
Net Budget	<u>-</u>	<u>501,000</u>	<u>1,646,976</u>	<u>(501,000)</u>	<u>-100.0%</u>

Toronto and Region Conservation Authority

2017 Operating and Capital Budget - by object classification

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	13,928,000	13,552,000	13,552,196	376,000	2.8%
Capital levies	46,477,000	43,004,000	34,154,735	3,473,000	8.1%
Contract services	12,717,000	5,674,000	10,351,644	7,043,000	124.1%
Grants	4,036,000	8,843,000	2,444,815	(4,807,000)	-54.4%
Government					
Provincial	3,012,000	3,263,000	4,284,228	(251,000)	-7.7%
Federal	1,296,000	1,861,000	1,745,268	(565,000)	-30.4%
Contract services	3,966,000	1,044,000	3,540,566	2,922,000	279.9%
User fees, sales and admissions	21,681,000	20,004,000	21,829,457	1,677,000	8.4%
Contract services					
Compensation agreements	194,000	255,000	614,930	(61,000)	-23.9%
Corporate and other	2,490,000	3,389,000	3,340,694	(899,000)	-26.5%
Rent and property interests	3,397,000	2,993,000	3,764,198	404,000	13.5%
Fundraising					
Donations	804,000	1,192,000	176,767	(388,000)	-32.6%
The Living City Foundation	1,443,000	1,514,000	1,433,113	(71,000)	-4.7%
Investment income	625,000	600,000	712,544	25,000	4.2%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	103,000	143,000	521,987	(40,000)	
Total Revenue	<u>116,169,000</u>	<u>107,331,000</u>	<u>102,467,142</u>	<u>8,838,000</u>	<u>8.2%</u>
Expenditures					
Wages and benefits	63,982,000	58,705,000	59,847,711	5,277,000	9.0%
Contracted services	42,306,000	33,055,000	28,823,948	9,251,000	28.0%
Materials and supplies	10,479,000	13,706,000	10,499,355	(3,227,000)	-23.5%
Utilities	1,164,000	1,112,000	1,215,066	52,000	4.7%
Property taxes	1,244,000	1,229,000	1,119,670	15,000	1.2%
	<u>119,175,000</u>	<u>107,807,000</u>	<u>101,505,750</u>	<u>11,368,000</u>	<u>10.5%</u>
Internal Recoveries	(14,071,000)	(16,349,000)	(25,701,860)	2,278,000	-13.9%
Internal Charges	14,071,000	16,348,000	25,545,098	(2,277,000)	-13.9%
Total Expenditures	<u>119,175,000</u>	<u>107,806,000</u>	<u>101,348,988</u>	<u>11,369,000</u>	<u>10.5%</u>
Net Surplus (Deficit)	<u>(3,006,000)</u>	<u>(475,000)</u>	<u>1,118,154</u>	<u>(2,531,000)</u>	<u>532.8%</u>
Reserves	<u>3,006,000</u>	<u>976,000</u>	<u>528,822</u>	<u>2,030,000</u>	<u>208.0%</u>
Net Budget	<u>-</u>	<u>501,000</u>	<u>1,646,976</u>	<u>(501,000)</u>	<u>-100.0%</u>

Toronto and Region Conservation Authority

2017 Operating and Capital Budget

Full-time Equivalent Employees (FTEs)

	2017		
	Operating	Capital	Total
Watershed Studies and Strategies	13.05	11.46	24.51
Water Risk Management	6.55	88.75	95.30
Regional Biodiversity	14.14	100.21	114.35
Greenspace Securement and Management	16.6	10.50	27.10
Tourism and Recreation	152.34	28.45	180.79
Planning and Development Review	76.15	3.35	79.50
Education and Outreach	68.65	18.85	87.50
Sustainable Communities	2.23	61.73	63.96
Corporate Services	91.27	6.91	98.18
	440.98	330.21	771.19

	2016		
	Operating	Capital	Total
Watershed Studies and Strategies	3.70	6.98	10.68
Water Risk Management	4.71	77.12	81.83
Regional Biodiversity	15.95	92.76	108.71
Greenspace Securement and Management	20.30	6.19	26.49
Tourism and Recreation	153.36	26.98	180.34
Planning and Development Review	68.70	3.50	72.20
Education and Outreach	63.28	16.05	79.33
Sustainable Communities	10.94	58.18	69.12
Corporate Services	85.69	2.40	88.09
	426.63	290.16	716.79

Toronto and Region Conservation Authority

2017 Operating and Capital Budget - Watershed Studies and Strategies

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	1,374,000	1,381,000	1,380,999	(7,000)	-0.5%
Capital levies	1,760,000	1,893,000	1,442,704	(133,000)	-7.0%
Contract services	127,000	100,000	172,314	27,000	27.0%
Grants	-	-	-	-	0.0%
Government					
Provincial	460,000	498,000	409,360	(38,000)	-7.6%
Federal	259,000	260,000	292,875	(1,000)	-0.4%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	-	-	2,327	-	0.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	-	76,000	(16,577)	(76,000)	-100.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
The Living City Foundation	143,000	110,000	-	33,000	30.0%
Investment income	-	-	-	-	0.0%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	-	-	-	-	
Total Revenue	4,123,000	4,318,000	3,684,002	(195,000)	-4.5%
Expenditures					
Watershed Planning and Reporting					
Watershed Plans and Strategies	3,093,000	3,315,000	2,932,264	(222,000)	-6.7%
Report Cards	361,000	413,000	198,477	(52,000)	-12.6%
	3,454,000	3,728,000	3,130,741	(274,000)	-7.3%
Climate Science					
Emerging and Integrative Climate Science	689,000	590,000	354,301	99,000	16.8%
	689,000	590,000	354,301	99,000	16.8%
Total Expenditures	4,143,000	4,318,000	3,485,042	(175,000)	-4.1%
Net Surplus (Deficit)	(20,000)	-	198,960	(20,000)	0.0%
Reserves	20,000	-	-	20,000	0.0%
Net Budget	-	-	198,960	-	0.0%

Toronto and Region Conservation Authority

2017 Operating and Capital Budget - Water Risk Management

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	699,000	380,000	380,000	319,000	83.9%
Capital levies	19,104,000	16,092,000	13,069,665	3,012,000	18.7%
Contract services	8,038,000	2,599,000	4,936,393	5,439,000	209.3%
Grants	31,000	31,000	1,878	-	0.0%
Government					
Provincial	897,000	992,000	2,194,531	(95,000)	-9.6%
Federal	73,000	-	31,148	73,000	0.0%
Contract services	950,000	309,000	226,331	641,000	207.4%
User fees, sales and admissions	37,000	26,000	53,038	11,000	42.3%
Contract services					
Compensation agreements	-	-	2,107	-	0.0%
Corporate and other	20,000	296,000	292,933	(276,000)	-93.2%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
The Living City Foundation	-	-	-	-	0.0%
Investment income	-	-	6,420	-	0.0%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	-	-	-	-	
Total Revenue	29,849,000	20,725,000	21,194,444	9,124,000	44.0%
Expenditures					
Water Resource Science					
Groundwater Strategies	700,000	700,000	813,673	-	0.0%
Source Water Protection Strategy	563,000	656,000	523,326	(93,000)	-14.2%
Regional Monitoring - Water	292,000	347,000	597,581	(55,000)	-15.9%
Hydrology	87,000	256,000	170,997	(169,000)	-66.0%
Stormwater Management Strategies	458,000	533,000	2,273,100	(75,000)	-14.1%
Flood Plain Mapping	307,000	250,000	249,550	57,000	22.8%
	2,407,000	2,742,000	4,628,227	(335,000)	-12.2%
Erosion Management					
Capital Works	20,715,000	12,477,000	11,815,666	8,238,000	66.0%
Hazard Monitoring	1,538,000	1,346,000	1,359,633	192,000	14.3%
	22,253,000	13,823,000	13,175,299	8,430,000	61.0%
Flood Management					
Flood Forecasting and Warning	646,000	328,000	361,738	318,000	97.0%
Flood Risk Management	2,457,000	2,326,000	2,220,316	131,000	5.6%
Flood Infrastructure and Operations	1,788,000	1,046,000	1,294,301	742,000	70.9%
	4,891,000	3,700,000	3,876,355	1,191,000	32.2%
Total Expenditures	29,551,000	20,265,000	21,679,881	9,286,000	45.8%
Net Surplus (Deficit)	298,000	460,000	(485,436)	(162,000)	-35.2%
Reserves	122,000	-	-	122,000	0.0%
Net Budget	420,000	460,000	(485,436)	(40,000)	-8.7%

Toronto and Region Conservation Authority

2017 Operating and Capital Budget - Regional Biodiversity

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	132,000	273,000	273,000	(141,000)	-51.6%
Capital levies	7,960,000	6,753,000	5,824,340	1,207,000	17.9%
Contract services	2,164,000	1,394,000	1,844,643	770,000	55.2%
Grants	171,000	163,000	107,675	8,000	4.9%
Government					
Provincial	37,000	-	1,250	37,000	0.0%
Federal	356,000	885,000	773,697	(529,000)	-59.8%
Contract services	523,000	533,000	1,237,850	(10,000)	-1.9%
User fees, sales and admissions	55,000	80,000	41,575	(25,000)	-31.3%
Contract services					
Compensation agreements	150,000	221,000	312,218	(71,000)	-32.1%
Corporate and other	1,005,000	948,000	1,515,167	57,000	6.0%
Rent and property interests	-	-	(1,630)	-	0.0%
Fundraising					
Donations	-	17,000	5,835	(17,000)	-100.0%
The Living City Foundation	340,000	59,000	224,512	281,000	476.3%
Investment income	-	-	5,573	-	0.0%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	-	-	-	-	
Total Revenue	12,893,000	11,326,000	12,165,705	1,567,000	13.8%
Expenditures					
Biodiversity Monitoring					
Regional Monitoring - Biodiversity	1,270,000	1,241,000	836,039	29,000	2.3%
Activity Based Monitoring	925,000	940,000	840,004	(15,000)	-1.6%
Terrestrial Inventory and Assessment	328,000	330,000	334,980	(2,000)	-0.6%
Waterfront Monitoring	-	-	53,016	-	0.0%
	2,523,000	2,511,000	2,064,039	12,000	0.5%
Ecosystem Management Research and Directions					
Aquatic System Priority Planning	359,000	232,000	251,642	127,000	54.7%
Terrestrial (and Integrated) Ecosystem Management	608,000	675,000	686,789	(67,000)	-9.9%
Natural Channel Design	23,000	91,000	78,409	(68,000)	-74.7%
	990,000	998,000	1,016,840	(8,000)	-0.8%
Forest Management					
Managed Forest Tax Incentive Planning	-	-	19	-	0.0%
Hazard Tree Management	226,000	116,000	176,277	110,000	94.8%
Invasive Species Management	652,000	503,000	399,591	149,000	29.6%
Forest Management Planning	56,000	36,000	38,337	20,000	55.6%
Forest Management Operations	658,000	536,000	280,786	122,000	22.8%
	1,592,000	1,191,000	895,010	401,000	33.7%
Restoration and Regeneration					
Propagation and Sale of Plants	65,000	(8,000)	284,831	73,000	-912.5%
Inland and Lakefill Soil Management	225,000	255,000	299,304	(30,000)	-11.8%
Shoreline Restoration	479,000	457,000	635,688	22,000	4.8%
Wetlands	1,377,000	1,208,000	1,598,419	169,000	14.0%
Riparian and Flood Plain Restoration	502,000	325,000	524,173	177,000	54.5%
Natural Channel and Stream Restoration	2,035,000	1,604,000	1,623,560	431,000	26.9%
Terrestrial Planting	1,996,000	1,287,000	905,115	709,000	55.1%
Wildlife Habitat Management	181,000	125,000	667,918	56,000	44.8%
Compensation Restoration	50,000	-	203,862	50,000	0.0%
Watershed Restoration	1,316,000	1,634,000	1,998,553	(318,000)	-19.5%
	8,226,000	6,887,000	8,741,423	1,339,000	19.4%
Total Expenditures	13,331,000	11,587,000	12,717,312	1,744,000	15.1%
Net Surplus (Deficit)	(438,000)	(260,000)	(551,609)	(178,000)	68.5%
Reserves	33,000	10,000	325,397	23,000	230.0%
Net Budget	(405,000)	(250,000)	(226,212)	(155,000)	62.0%

Toronto and Region Conservation Authority

2017 Operating and Capital Budget - Greenspace Securement and Management

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	-	96,000	96,000	(96,000)	-100.0%
Capital levies	2,977,000	2,387,000	1,865,556	590,000	24.7%
Contract services	148,000	245,000	192,674	(97,000)	-39.6%
Grants	1,147,000	4,848,000	5,572	(3,701,000)	-76.3%
Government					
Provincial	-	-	3,057	-	0.0%
Federal	-	50,000	47,673	(50,000)	-100.0%
Contract services	-	-	67,898	-	0.0%
User fees, sales and admissions	10,000	10,000	38,518	-	0.0%
Contract services					
Compensation agreements	-	-	299,906	-	0.0%
Corporate and other	387,000	439,000	185,889	(52,000)	-11.8%
Rent and property interests	3,244,000	2,869,000	3,370,518	375,000	13.1%
Fundraising					
Donations	250,000	620,000	100	(370,000)	-59.7%
The Living City Foundation	-	-	4,114	-	0.0%
Investment income	-	-	21,233	-	0.0%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	5,000	10,000	116,986	(5,000)	
Total Revenue	<u>8,168,000</u>	<u>11,574,000</u>	<u>6,315,694</u>	<u>(3,406,000)</u>	<u>-29.4%</u>
Expenditures					
Greenspace Securement					
Greenspace Land Acquisition	1,517,000	6,185,000	860,560	(4,668,000)	-75.5%
	<u>1,517,000</u>	<u>6,185,000</u>	<u>860,560</u>	<u>(4,668,000)</u>	<u>-75.5%</u>
Greenspace Management					
Archaeology	373,000	430,000	464,809	(57,000)	-13.3%
Property Taxes and Insurance	398,000	603,000	537,720	(205,000)	-34.0%
Resource Management Planning	677,000	533,000	446,730	144,000	27.0%
Inventory and Audit	216,000	262,000	349,293	(46,000)	-17.6%
Implementation	912,000	599,000	375,683	313,000	52.3%
Hazard Management	300,000	300,000	405,306	-	0.0%
	<u>2,876,000</u>	<u>2,727,000</u>	<u>2,579,541</u>	<u>149,000</u>	<u>5.5%</u>
Rental Properties					
Rentals	2,181,000	2,075,000	2,434,385	106,000	5.1%
	<u>2,181,000</u>	<u>2,075,000</u>	<u>2,434,385</u>	<u>106,000</u>	<u>5.1%</u>
Total Expenditures	<u>6,574,000</u>	<u>10,987,000</u>	<u>5,874,486</u>	<u>(4,413,000)</u>	<u>-40.2%</u>
Net Surplus (Deficit)	<u>1,594,000</u>	<u>587,000</u>	<u>441,207</u>	<u>1,007,000</u>	<u>171.6%</u>
Reserves	50,000	388,000	-	(338,000)	-87.1%
Net Budget	<u>1,644,000</u>	<u>975,000</u>	<u>441,207</u>	<u>669,000</u>	<u>68.6%</u>

Toronto and Region Conservation Authority

2017 Operating and Capital Budget - Tourism and Recreation

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	2,111,000	2,378,000	2,377,900	(267,000)	-11.2%
Capital levies	2,525,000	2,897,000	1,569,978	(372,000)	-12.8%
Contract services	825,000	798,000	2,146,078	27,000	3.4%
Grants	2,287,000	1,542,000	1,389,287	745,000	48.3%
Government					
Provincial	369,000	369,000	234,684	-	0.0%
Federal	30,000	-	245,384	30,000	0.0%
Contract services	58,000	58,000	1,110,677	-	0.0%
User fees, sales and admissions	10,332,000	9,616,000	10,538,254	716,000	7.4%
Contract services					
Compensation agreements	10,000	-	-	10,000	0.0%
Corporate and other	101,000	461,000	175,326	(360,000)	-78.1%
Rent and property interests	120,000	96,000	364,706	24,000	25.0%
Fundraising					
Donations	5,000	5,000	31,186	-	0.0%
The Living City Foundation	3,000	-	264,257	3,000	0.0%
Investment income	-	-	-	-	0.0%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	2,000	61,000	4,314	(59,000)	
Total Revenue	18,778,000	18,281,000	20,452,031	497,000	2.7%
Expenditures					
Waterfront Parks					
General Maintenance	252,000	240,000	251,796	12,000	5.0%
Park Planning	1,388,000	1,616,000	1,709,898	(228,000)	-14.1%
Arsenal Lands	1,068,000	976,000	506,150	92,000	9.4%
Park Development	-	-	22,045	-	0.0%
	2,708,000	2,832,000	2,489,889	(124,000)	-4.4%
Conservation Parks					
Day Use	3,313,000	3,047,000	3,269,478	266,000	8.7%
Picnics	637,000	956,000	922,767	(319,000)	-33.4%
Swimming	520,000	562,000	718,168	(42,000)	-7.5%
Fishing	23,000	31,000	37,283	(8,000)	-25.8%
Mountain Biking	-	2,000	1,405	(2,000)	-100.0%
Camping	1,239,000	1,202,000	1,425,453	37,000	3.1%
Cross Country Skiing	25,000	135,000	172,023	(110,000)	-81.5%
Filming	-	-	-	-	0.0%
Park Development	448,000	500,000	681,477	(52,000)	-10.4%
	6,205,000	6,435,000	7,228,054	(230,000)	-3.6%
Trails					
Trail Development	2,558,000	1,473,000	1,637,837	1,085,000	73.7%
Trail Management	150,000	163,000	177,634	(13,000)	-8.0%
Trail Planning	221,000	94,000	108,578	127,000	135.1%
TRCA Trail Strategy	-	150,000	4,750	(150,000)	-100.0%
	2,929,000	1,880,000	1,928,799	1,049,000	55.8%
Bathurst Glen Golf Course					
Golf Course	1,254,000	1,239,000	1,280,502	15,000	1.2%
	1,254,000	1,239,000	1,280,502	15,000	1.2%

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Black Creek Pioneer Village					
Heritage Village	6,207,000	4,115,000	4,933,280	2,092,000	50.8%
	<u>6,207,000</u>	<u>4,115,000</u>	<u>4,933,280</u>	<u>2,092,000</u>	<u>50.8%</u>
Events and Festivals					
Kortright	251,000	252,000	242,178	(1,000)	-0.4%
Black Creek Pioneer Village	291,000	296,000	322,887	(5,000)	-1.7%
Other Facilities	165,000	176,000	253,318	(11,000)	-6.3%
	<u>707,000</u>	<u>724,000</u>	<u>818,383</u>	<u>(17,000)</u>	<u>-2.3%</u>
Wedding and Corporate Events					
Kortright	946,000	829,000	901,722	117,000	14.1%
Black Creek Pioneer Village	1,009,000	925,000	906,232	84,000	9.1%
	<u>1,955,000</u>	<u>1,754,000</u>	<u>1,807,954</u>	<u>201,000</u>	<u>11.5%</u>
Total Expenditures	<u>21,965,000</u>	<u>18,979,000</u>	<u>20,486,861</u>	<u>2,986,000</u>	<u>15.7%</u>
Net Surplus (Deficit)	<u>(3,185,000)</u>	<u>(697,000)</u>	<u>(34,832)</u>	<u>(2,488,000)</u>	<u>357.0%</u>
Reserves	1,968,000	-	5,171	1,968,000	0.0%
Net Budget	<u>(1,217,000)</u>	<u>(697,000)</u>	<u>(29,661)</u>	<u>(520,000)</u>	<u>74.6%</u>

Toronto and Region Conservation Authority

2017 Operating and Capital Budget - Planning and Development Review

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	-	130,000	129,999	(130,000)	-100.0%
Capital levies	939,000	962,000	961,046	(23,000)	-2.4%
Contract services	950,000	115,000	931,455	835,000	726.1%
Grants	186,000	989,000	101,378	(803,000)	-81.2%
Government					
Provincial	150,000	150,000	150,000	-	0.0%
Federal	-	-	-	-	0.0%
Contract services	335,000	144,000	302,023	191,000	132.6%
User fees, sales and admissions	6,691,000	5,798,000	7,135,550	893,000	15.4%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	112,000	168,000	115,704	(56,000)	-33.3%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
The Living City Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	-	-	768	-	
Total Revenue	9,363,000	8,456,000	9,827,923	907,000	10.7%
Expenditures					
Development Planning and Regulation Permitting					
Planning	1,795,000	1,531,000	1,483,992	264,000	17.2%
Permitting	1,405,000	1,247,000	1,189,879	158,000	12.7%
Enquiries	-	-	2,010	-	0.0%
Technical Services	1,418,000	1,202,000	1,584,815	216,000	18.0%
Development Enforcement and Compliance	412,000	397,000	370,595	15,000	3.8%
	5,030,000	4,377,000	4,631,291	653,000	14.9%
Environmental Assessment Planning and Permitting					
Planning (Basic, Servicing Agreements, Master F	1,050,000	770,000	890,136	280,000	36.4%
Permitting	955,000	876,000	815,288	79,000	9.0%
Development Enforcement and Compliance	274,000	264,000	245,018	10,000	3.8%
Technical Services	1,219,000	1,352,000	701,548	(133,000)	-9.8%
	3,498,000	3,262,000	2,651,990	236,000	7.2%
Policy Development and Review					
Policy	836,000	817,000	900,652	19,000	2.3%
	836,000	817,000	900,652	19,000	2.3%
Total Expenditures	9,364,000	8,456,000	8,183,933	908,000	10.7%
Net Surplus (Deficit)	-	-	1,643,990	-	0.0%
Reserves	-	-	-	-	0.0%
Net Budget	-	-	1,643,990	-	0.0%

Toronto and Region Conservation Authority

2017 Operating and Capital Budget - Education and Outreach

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	1,741,000	1,503,000	1,503,100	238,000	15.8%
Capital levies	2,553,000	4,577,000	3,870,653	(2,024,000)	-44.2%
Contract services	303,000	423,000	2,469	(120,000)	-28.4%
Grants	-	894,000	510,628	(894,000)	-100.0%
Government					
Provincial	859,000	797,000	961,898	62,000	7.8%
Federal	141,000	356,000	141,326	(215,000)	-60.4%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	3,452,000	3,522,000	3,049,800	(70,000)	-2.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	19,000	26,000	72,043	(7,000)	-26.9%
Rent and property interests	-	-	4,135	-	0.0%
Fundraising					
Donations	25,000	5,000	40,836	20,000	400.0%
The Living City Foundation	691,000	1,002,000	613,038	(311,000)	-31.0%
Investment income	-	-	343	-	0.0%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	-	-	173	-	
Total Revenue	9,784,000	13,105,000	10,770,442	(3,321,000)	-25.3%
Expenditures					
School Programs					
Early Learners	439,000	397,000	408,190	42,000	10.6%
Post Secondary	16,000	11,000	15,296	5,000	45.5%
Elementary	6,416,000	8,198,000	7,565,790	(1,782,000)	-21.7%
Secondary	867,000	2,030,000	1,016,250	(1,163,000)	-57.3%
	7,738,000	10,636,000	9,005,526	(2,898,000)	-27.2%
Newcomer Services					
Development of Internationally Trained Professio	785,000	1,047,000	826,819	(262,000)	-25.0%
Multicultural Connections Program	172,000	239,000	234,052	(67,000)	-28.0%
	957,000	1,286,000	1,060,871	(329,000)	-25.6%
Family and Community Programs					
Kortright	748,000	452,000	502,683	296,000	65.5%
Other Locations	341,000	710,000	358,585	(369,000)	-52.0%
	1,089,000	1,162,000	861,268	(73,000)	-6.3%
Total Expenditures	9,784,000	13,084,000	10,927,665	(3,300,000)	-25.2%
Net Surplus (Deficit)	-	21,000	(157,223)	(21,000)	-100.0%
Reserves	-	-	-	-	0.0%
Net Budget	-	21,000	(157,223)	(21,000)	-100.0%

Toronto and Region Conservation Authority

2017 Operating and Capital Budget - Sustainable Communities

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	153,000	160,000	160,002	(7,000)	-4.4%
Capital levies	5,764,000	6,027,000	4,590,493	(263,000)	-4.4%
Contract services	162,000	-	125,619	162,000	0.0%
Grants	74,000	271,000	158,112	(197,000)	-72.7%
Government					
Provincial	120,000	337,000	209,448	(217,000)	-64.4%
Federal	437,000	310,000	213,165	127,000	41.0%
Contract services	2,100,000	-	595,787	2,100,000	0.0%
User fees, sales and admissions	1,027,000	888,000	797,472	139,000	15.7%
Contract services					
Compensation agreements	34,000	34,000	700	-	0.0%
Corporate and other	847,000	976,000	993,409	(129,000)	-13.2%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	524,000	545,000	98,810	(21,000)	-3.9%
The Living City Foundation	267,000	344,000	327,191	(77,000)	-22.4%
Investment income	-	-	-	-	0.0%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	-	-	-	-	
Total Revenue	11,509,000	9,892,000	8,270,208	1,617,000	16.3%
Expenditures					
Living City Transition Program					
Sustainable Neighbourhood	1,055,000	1,060,000	955,191	(5,000)	-0.5%
Community Transformation	1,544,000	1,737,000	813,724	(193,000)	-11.1%
Partners in Project Green	3,301,000	1,100,000	1,527,739	2,201,000	200.1%
Urban Agriculture	328,000	301,000	114,832	27,000	9.0%
Sustainable Technology Evaluation Program	1,925,000	2,065,000	1,924,326	(140,000)	-6.8%
Climate Consortium	323,000	250,000	222,426	73,000	29.2%
Green Infrastructure Ontario	232,000	227,000	137,989	5,000	2.2%
	8,708,000	6,740,000	5,696,227	1,968,000	29.2%
Community Engagement					
Citizen Based Regeneration	1,515,000	1,923,000	1,615,497	(408,000)	-21.2%
Stewardship	686,000	656,000	675,926	30,000	4.6%
Watershed Engagement	645,000	577,000	273,503	68,000	11.8%
	2,846,000	3,156,000	2,564,926	(310,000)	-9.8%
Total Expenditures	11,554,000	9,896,000	8,261,153	1,658,000	16.8%
Net Surplus (Deficit)	(44,000)	(4,000)	9,055	(40,000)	1000.0%
Reserves	45,000	-	-	45,000	0.0%
Net Budget	1,000	(4,000)	9,055	5,000	-125.0%

Toronto and Region Conservation Authority

2017 Operating and Capital Budget - Corporate Services

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	7,719,000	7,251,000	7,251,196	468,000	6.5%
Capital levies	2,896,000	1,417,000	960,299	1,479,000	104.4%
Contract services	-	-	-	-	0.0%
Grants	140,000	105,000	170,286	35,000	33.3%
Government					
Provincial	120,000	120,000	120,000	-	0.0%
Federal	-	-	-	-	0.0%
Contract services	-	-	-	-	0.0%
User fees, sales and admissions	77,000	64,000	172,923	13,000	20.3%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	-	-	6,801	-	0.0%
Rent and property interests	33,000	28,000	26,470	5,000	17.9%
Fundraising					
Donations	-	-	-	-	0.0%
The Living City Foundation	-	-	-	-	0.0%
Investment income	625,000	600,000	678,975	25,000	4.2%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	96,000	72,000	399,747	24,000	
Total Revenue	11,706,000	9,657,000	9,786,697	2,049,000	21.2%
Expenditures					
Financial Management					
Accounting and Reporting	1,777,000	1,673,000	1,780,557	104,000	6.2%
Business Planning and Strategic Management	789,000	618,000	542,561	171,000	27.7%
	2,566,000	2,291,000	2,323,118	275,000	12.0%
Corporate Management and Governance					
Corporate Secretariat	1,307,000	1,135,000	1,053,213	172,000	15.2%
Corporate Sustainability Management	192,000	192,000	110,599	-	0.0%
Support Services	6,207,000	4,314,000	3,988,612	1,893,000	43.9%
Office of the CEO	12,000	60,000	57,259	(48,000)	-80.0%
	7,718,000	5,701,000	5,209,683	2,017,000	35.4%
Human Resources					
Volunteers	21,000	53,000	33,029	(32,000)	-60.4%
Employee Support	1,009,000	987,000	835,481	22,000	2.2%
Health and Safety	-	-	1,410	-	0.0%
	1,030,000	1,040,000	869,920	(10,000)	-1.0%
Corporate Communications					
Communications	1,549,000	1,422,000	1,412,368	127,000	8.9%
Digital and Social Media	70,000	131,000	166,631	(61,000)	-46.6%
	1,619,000	1,553,000	1,578,999	66,000	4.2%

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Information Infrastructure and Management					
Information Technology	808,000	852,000	846,120	(44,000)	-5.2%
Knowledge and Data Management	1,591,000	1,564,000	1,498,729	27,000	1.7%
Business Software	303,000	263,000	207,729	40,000	15.2%
	<u>2,702,000</u>	<u>2,679,000</u>	<u>2,552,578</u>	<u>23,000</u>	<u>0.9%</u>
Project Recoveries					
Project Recoveries	<u>(3,099,000)</u>	<u>(3,029,000)</u>	<u>(2,864,595)</u>	<u>(70,000)</u>	<u>2.3%</u>
	<u>(3,099,000)</u>	<u>(3,029,000)</u>	<u>(2,864,595)</u>	<u>(70,000)</u>	<u>2.3%</u>
Vehicles and Equipment					
Operations	(630,000)	(896,000)	(654,082)	266,000	-29.7%
Acquisitions	1,005,000	896,000	717,116	109,000	12.2%
	<u>375,000</u>	<u>-</u>	<u>63,034</u>	<u>375,000</u>	<u>0.0%</u>
Total Expenditures	<u>12,911,000</u>	<u>10,235,000</u>	<u>9,732,737</u>	<u>2,676,000</u>	<u>26.1%</u>
Net Surplus (Deficit)	<u>(1,205,000)</u>	<u>(578,000)</u>	<u>53,960</u>	<u>(627,000)</u>	<u>108.5%</u>
Reserves	<u>765,000</u>	<u>578,000</u>	<u>198,254</u>	<u>187,000</u>	<u>32.4%</u>
Net Budget	<u>(440,000)</u>	<u>-</u>	<u>252,214</u>	<u>(440,000)</u>	<u>0.0%</u>

Toronto and Region Conservation Authority

2017 Operating Budget

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	13,928,000	13,552,000	13,552,196	376,000	2.8%
Capital levies	362,000	362,000	362,000	-	0.0%
Contract services	976,000	295,000	1,134,864	681,000	230.8%
Grants	396,000	1,164,000	321,663	(768,000)	-66.0%
Government					
Provincial	1,716,000	1,940,000	1,884,260	(224,000)	-11.5%
Federal	15,000	254,000	338,505	(239,000)	-94.1%
Contract services	335,000	144,000	1,084,695	191,000	132.6%
User fees, sales and admissions	20,550,000	19,026,000	20,880,599	1,524,000	8.0%
Contract services					
Compensation agreements	-	-	-	-	0.0%
Corporate and other	881,000	1,031,000	1,020,838	(150,000)	-14.5%
Rent and property interests	3,377,000	2,619,000	3,498,475	758,000	28.9%
Fundraising					
Donations	5,000	22,000	30,020	(17,000)	-77.3%
The Living City Foundation	713,000	1,102,000	514,842	(389,000)	-35.3%
Investment income	625,000	600,000	679,318	25,000	4.2%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	103,000	82,000	521,987	21,000	
Total Revenue	43,982,000	42,193,000	45,824,262	1,789,000	4.2%

Toronto and Region Conservation Authority

2017 Operating Budget

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,608,000	1,612,000	1,384,604	(4,000)	-0.2%
Climate Science	99,000	99,000	99,571	-	0.0%
	<u>1,707,000</u>	<u>1,711,000</u>	<u>1,484,175</u>	<u>(4,000)</u>	<u>-0.2%</u>
Water Risk Management					
Flood Management	1,033,000	714,000	776,057	319,000	44.7%
	<u>1,033,000</u>	<u>714,000</u>	<u>776,057</u>	<u>319,000</u>	<u>44.7%</u>
Regional Biodiversity					
Biodiversity Monitoring	3,000	130,000	177,953	(127,000)	-97.7%
Ecosystem Management Research and Directions	-	117,000	113,619	(117,000)	-100.0%
Forest Management	137,000	135,000	126,100	2,000	1.5%
Restoration and Regeneration	572,000	776,000	1,283,129	(204,000)	-26.3%
	<u>712,000</u>	<u>1,158,000</u>	<u>1,700,801</u>	<u>(446,000)</u>	<u>-38.5%</u>
Greenspace Securement and Management					
Greenspace Securement	-	105,000	104,732	(105,000)	-100.0%
Greenspace Management	981,000	1,239,000	1,184,425	(258,000)	-20.8%
Rental Properties	2,181,000	2,075,000	2,434,385	106,000	5.1%
	<u>3,162,000</u>	<u>3,419,000</u>	<u>3,723,542</u>	<u>(257,000)</u>	<u>-7.5%</u>
Tourism and Recreation					
Conservation Parks	5,031,000	4,817,000	5,697,075	214,000	4.4%
Bathurst Glen Golf Course	1,254,000	1,239,000	1,280,502	15,000	1.2%
Black Creek Pioneer Village	4,005,000	3,961,000	4,065,109	44,000	1.1%
Events and Festivals	707,000	724,000	818,340	(17,000)	-2.3%
Wedding and Corporate Events	1,955,000	1,754,000	1,807,954	201,000	11.5%
	<u>12,952,000</u>	<u>12,495,000</u>	<u>13,668,980</u>	<u>457,000</u>	<u>3.7%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	4,897,000	4,262,000	4,604,542	635,000	14.9%
Environmental Assessment Planning and Permitting	3,498,000	3,262,000	2,651,990	236,000	7.2%
Policy Development and Review	259,000	217,000	301,607	42,000	19.4%
	<u>8,654,000</u>	<u>7,741,000</u>	<u>7,558,139</u>	<u>913,000</u>	<u>11.8%</u>
Education and Outreach					
School Programs	4,767,000	5,248,000	4,897,734	(481,000)	-9.2%
Newcomer Services	785,000	1,047,000	826,819	(262,000)	-25.0%
Family and Community Programs	796,000	543,000	576,765	253,000	46.6%
	<u>6,348,000</u>	<u>6,838,000</u>	<u>6,301,318</u>	<u>(490,000)</u>	<u>-7.2%</u>
Sustainable Communities					
Living City Transition Program	143,000	151,000	141,987	(8,000)	-5.3%
Community Engagement	92,000	114,000	131,393	(22,000)	-19.3%
	<u>235,000</u>	<u>265,000</u>	<u>273,380</u>	<u>(30,000)</u>	<u>-11.3%</u>

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Corporate Services					
Financial Management	2,566,000	2,291,000	2,323,118	275,000	12.0%
Corporate Management and Governance	5,223,000	4,524,000	4,446,985	699,000	15.5%
Human Resources	1,030,000	1,040,000	868,509	(10,000)	-1.0%
Corporate Communications	1,619,000	1,553,000	1,578,999	66,000	4.2%
Information Infrastructure and Management	2,302,000	2,274,000	2,142,798	28,000	1.2%
Vehicles and Equipment	375,000	-	139,655	375,000	0.0%
	<u>13,115,000</u>	<u>11,682,000</u>	<u>11,500,064</u>	<u>1,433,000</u>	<u>12.3%</u>
Total Expenditures	47,918,000	46,023,000	46,986,456	1,895,000	4.1%
Project Recoveries	<u>(3,099,000)</u>	<u>(3,029,000)</u>	<u>(2,731,874)</u>	<u>(70,000)</u>	<u>2.3%</u>
Net Expenditures	<u>44,819,000</u>	<u>42,994,000</u>	<u>44,254,582</u>	<u>1,825,000</u>	<u>4.2%</u>
Net Surplus (Deficit)	<u>(835,000)</u>	<u>(801,000)</u>	<u>1,569,679</u>	<u>(34,000)</u>	<u>4.2%</u>
Reserves	<u>835,000</u>	<u>801,000</u>	<u>255,902</u>	<u>34,000</u>	<u>4.2%</u>
Net Budget	<u>-</u>	<u>-</u>	<u>1,825,581</u>	<u>-</u>	<u>0.0%</u>

Toronto and Region Conservation Authority
Apportionment of 2017 General Levy

	Matching Levy	Matching Non-Levy	Tax Adjustment	Interest Adjustment	Non-CVA Levy	2017 General Levy	2016 General Levy	Change Over 2016	
	\$	\$	\$			\$	\$	\$	%
ADJALA-TOSORONTIO	52	818				870	863	7	0.8%
DURHAM	21,882	346,643	117,000		40,500	526,025	548,804	(22,876)	-4.2%
TORONTO	498,138	7,893,662	500	12,100		8,404,400	8,187,400	216,988	2.7%
MONO	66	1,039	1,000			2,105	1,933	172	8.9%
PEEL	88,160	1,397,040	102,000		210,800	1,798,000	1,741,000	56,975	3.3%
YORK	165,702	2,625,798	159,500		246,000	3,197,000	3,072,000	125,134	4.1%
	774,000	12,265,000	380,000	12,100	497,300	13,928,400	13,552,000	376,400	2.8%

Toronto and Region Conservation Authority

2017 Basis of Apportionment - Municipal Levy

Municipality	Current Value Assessment	% OF Municipality in Authority	Current Value Assessment in Watershed	Total Population	Population in Authority
	\$(000's)		\$(000's)		
Township of Adjala-Tosorontio	1,833,659	4	73,346	9,523	381
Durham, Regional Municipality of	37,672,581	*	31,043,584	196,893	164,157
City of Toronto	706,706,061	100	706,706,061	2,165,731	2,165,731
Town of Mono	1,864,062	5	93,203	7,117	356
Peel, Regional Municipality of	282,892,365	*	125,072,594	1,056,923	484,698
York, Regional Municipality of	258,014,507	*	235,079,744	765,772	689,729
	<u>1,288,983,235</u>		<u>1,098,068,532</u>	<u>4,201,959</u>	<u>3,505,052</u>
<u>Analysis of Regional Municipalities*</u>					
Durham, Regional Municipality of					
Ajax, Town of	16,746,946	86	14,402,374	96,825	83,270
Pickering, Town of	16,664,920	95	15,831,674	81,414	77,343
Uxbridge Township	4,260,715	19	809,536	18,654	3,544
	<u>37,672,581</u>		<u>31,043,584</u>	<u>196,893</u>	<u>164,157</u>
Peel, Regional Municipality of					
Brampton, City	93,828,882	63	59,112,196	411,287	259,111
Mississauga, City of	172,838,715	33	57,036,776	588,692	194,268
Caledon, Town of	16,224,768	55	8,923,623	56,944	31,319
	<u>282,892,365</u>		<u>125,072,594</u>	<u>1,056,923</u>	<u>484,698</u>
York, Regional Municipality of					
Aurora, Town of	13,254,350	4	530,174	45,269	1,811
Markham, Town of	82,372,900	100	82,372,900	257,082	257,082
Richmond Hill, Town of	49,272,457	99	48,779,733	152,466	150,941
Vaughan, Town of	95,815,357	100	95,815,357	255,745	255,745
Whitchurch-Stouffville, Town of	10,158,443	43	4,368,131	34,732	14,935
King Township	7,141,000	45	3,213,450	20,478	9,215
	<u>258,014,507</u>		<u>235,079,744</u>	<u>765,772</u>	<u>689,729</u>

*As provided by the Ministry of Natural Resources and Forestry

Toronto and Region Conservation Authority

2017 Capital Budget

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	-	-	-	-	0.0%
Capital levies	46,115,000	42,642,000	33,792,735	3,473,000	8.1%
Contract services	11,741,000	5,379,000	9,216,780	6,362,000	118.3%
Grants	3,640,000	7,679,000	2,123,152	(4,039,000)	-52.6%
Government					
Provincial	1,296,000	1,323,000	2,399,968	(27,000)	-2.0%
Federal	1,281,000	1,607,000	1,406,763	(326,000)	-20.3%
Contract services	3,631,000	900,000	2,455,871	2,731,000	303.4%
User fees, sales and admissions	1,131,000	978,000	948,858	153,000	15.6%
Contract services					
Compensation agreements	194,000	255,000	614,931	(61,000)	-23.9%
Corporate and other	1,609,000	2,358,000	2,319,856	(749,000)	-31.8%
Rent and property interests	20,000	374,000	265,724	(354,000)	-94.7%
Fundraising					
Donations	799,000	1,170,000	146,747	(371,000)	-31.7%
The Living City Foundation	730,000	412,000	918,271	318,000	77.2%
Investment income	-	-	33,226	-	0.0%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	-	61,000	-	(61,000)	
Total Revenue	72,187,000	65,138,000	56,642,882	7,049,000	10.8%

Toronto and Region Conservation Authority

2017 Capital Budget

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	1,846,000	2,116,000	1,746,137	(270,000)	-12.8%
Climate Science	590,000	491,000	254,730	99,000	20.2%
	<u>2,436,000</u>	<u>2,607,000</u>	<u>2,000,867</u>	<u>(171,000)</u>	<u>-6.6%</u>
Water Risk Management					
Water Resource Science	2,407,000	2,742,000	4,628,227	(335,000)	-12.2%
Erosion Management	22,253,000	13,823,000	13,175,299	8,430,000	61.0%
Flood Management	3,858,000	2,986,000	3,100,298	872,000	29.2%
	<u>28,518,000</u>	<u>19,551,000</u>	<u>20,903,824</u>	<u>8,967,000</u>	<u>45.9%</u>
Regional Biodiversity					
Biodiversity Monitoring	2,520,000	2,380,000	1,886,087	140,000	5.9%
Ecosystem Management Research and Directions	990,000	881,000	903,220	109,000	12.4%
Forest Management	1,455,000	1,056,000	768,911	399,000	37.8%
Restoration and Regeneration	7,654,000	6,111,000	7,458,295	1,543,000	25.2%
	<u>12,619,000</u>	<u>10,428,000</u>	<u>11,016,513</u>	<u>2,191,000</u>	<u>21.0%</u>
Greenspace Securement and Management					
Greenspace Securement	1,517,000	6,080,000	755,829	(4,563,000)	-75.0%
Greenspace Management	1,895,000	1,488,000	1,395,116	407,000	27.4%
	<u>3,412,000</u>	<u>7,568,000</u>	<u>2,150,945</u>	<u>(4,156,000)</u>	<u>-54.9%</u>
Tourism and Recreation					
Waterfront Parks	2,708,000	2,832,000	2,489,889	(124,000)	-4.4%
Conservation Parks	1,173,000	1,618,000	1,530,959	(445,000)	-27.5%
Trails	2,929,000	1,880,000	1,928,799	1,049,000	55.8%
Black Creek Pioneer Village	2,202,000	154,000	868,150	2,048,000	1329.9%
Events and Festivals	-	-	43	-	0.0%
	<u>9,012,000</u>	<u>6,484,000</u>	<u>6,817,840</u>	<u>2,528,000</u>	<u>39.0%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	132,000	115,000	26,748	17,000	14.8%
Policy Development and Review	577,000	600,000	599,046	(23,000)	-3.8%
	<u>709,000</u>	<u>715,000</u>	<u>625,794</u>	<u>(6,000)</u>	<u>-0.8%</u>
Education and Outreach					
School Programs	2,971,000	5,388,000	4,107,751	(2,417,000)	-44.9%
Newcomer Services	172,000	239,000	234,052	(67,000)	-28.0%
Family and Community Programs	293,000	619,000	284,502	(326,000)	-52.7%
	<u>3,436,000</u>	<u>6,246,000</u>	<u>4,626,305</u>	<u>(2,810,000)</u>	<u>-45.0%</u>
Sustainable Communities					
Living City Transition Program	8,565,000	6,589,000	5,554,239	1,976,000	30.0%
Community Engagement	2,753,000	3,042,000	2,433,533	(289,000)	-9.5%
	<u>11,318,000</u>	<u>9,631,000</u>	<u>7,987,772</u>	<u>1,687,000</u>	<u>17.5%</u>

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Corporate Services					
Financial Management	-	-	-	-	0.0%
Corporate Management and Governance	2,496,000	1,177,000	762,698	1,319,000	112.1%
Human Resources	-	-	1,410	-	0.0%
Information Infrastructure and Management	400,000	405,000	409,781	(5,000)	-1.2%
Project Recoveries	-	-	(132,721)	-	0.0%
Vehicles and Equipment	-	-	(76,622)	-	0.0%
	<u>2,896,000</u>	<u>1,582,000</u>	<u>964,546</u>	<u>1,314,000</u>	<u>83.1%</u>
Total Expenditures	<u>74,356,000</u>	<u>64,812,000</u>	<u>57,094,406</u>	<u>9,544,000</u>	<u>14.7%</u>
Net Surplus (Deficit)	<u>(2,168,000)</u>	<u>326,000</u>	<u>(451,525)</u>	<u>(2,494,000)</u>	<u>-765.0%</u>
Reserves	<u>2,168,000</u>	<u>175,000</u>	<u>272,920</u>	<u>1,993,000</u>	<u>1138.9%</u>
Net Budget	<u>-</u>	<u>501,000</u>	<u>(178,605)</u>	<u>(501,000)</u>	<u>-100.0%</u>

Toronto and Region Conservation Authority
2017 Capital Levy Summary by Service Area

Service Area	Peel	Toronto	York	Durham (000s)	Adjala	Mono	Total by Service Area
Watershed Studies and Strategies	622	226	189	9			1,046
Water Risk Management	2,397	10,692	1,823	337			15,249
Regional Biodiversity	3,807	1,449	1,008	410			6,674
Greenspace Securement and Management	1,721	64	388	3			2,176
Tourism and Recreation	850	611		105			1,566
Planning and Development Review	420	322	106	14			862
Education and Outreach	2,119	147	174				2,440
Sustainable Communities	2,882	863	464	101			4,310
Corporate Services	831	901	621	82			2,435
	15,649	15,275	4,773	1,061			36,758
Carryforward (net)	4,932	3,943	695	149			9,719
Total by Municipality	20,581	19,218	5,468	1,210			46,477

Toronto and Region Conservation Authority
2017 Operating and Capital Budget - excluding tangible capital asset expenditures

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	13,928,000	13,552,000	13,552,196	376,000	2.8%
Capital levies	46,477,000	43,004,000	34,154,735	3,473,000	8.1%
Contract services	12,717,000	5,674,000	10,351,644	7,043,000	124.1%
Grants	4,036,000	8,843,000	2,444,815	(4,807,000)	-54.4%
Government					
Provincial	3,012,000	3,263,000	4,284,228	(251,000)	-7.7%
Federal	1,296,000	1,861,000	1,745,268	(565,000)	-30.4%
Contract services	3,966,000	1,044,000	3,540,566	2,922,000	279.9%
User fees, sales and admissions	21,681,000	20,004,000	21,829,457	1,677,000	8.4%
Contract services					
Compensation agreements	194,000	255,000	614,930	(61,000)	-23.9%
Corporate and other	2,490,000	3,389,000	3,340,694	(899,000)	-26.5%
Rent and property interests	3,397,000	2,993,000	3,764,198	404,000	13.5%
Fundraising					
Donations	804,000	1,192,000	176,767	(388,000)	-32.6%
The Living City Foundation	1,443,000	1,514,000	1,433,113	(71,000)	-4.7%
Investment income	625,000	600,000	712,544	25,000	4.2%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	103,000	143,000	521,987	(40,000)	
Total Revenue	116,169,000	107,331,000	102,467,142	8,838,000	8.2%

Toronto and Region Conservation Authority

2017 Operating and Capital Budget - excluding tangible capital asset expenditures

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	3,330,000	3,729,000	3,130,741	(399,000)	-10.7%
Climate Science	690,000	590,000	354,301	100,000	16.9%
	4,020,000	4,319,000	3,485,042	(299,000)	-6.9%
Water Risk Management					
Water Resource Science	2,415,000	2,721,000	4,628,227	(306,000)	-11.2%
Erosion Management	20,821,000	14,856,000	13,175,299	5,965,000	40.2%
Flood Management	5,189,000	3,666,000	3,876,354	1,523,000	41.5%
	28,425,000	21,243,000	21,679,880	7,182,000	33.8%
Regional Biodiversity					
Biodiversity Monitoring	2,538,000	2,554,000	2,064,040	(16,000)	-0.6%
Ecosystem Management Research and Directions	967,000	998,000	1,016,839	(31,000)	-3.1%
Forest Management	1,597,000	1,191,000	895,011	406,000	34.1%
Restoration and Regeneration	8,207,000	6,735,000	8,741,424	1,472,000	21.9%
	13,309,000	11,478,000	12,717,314	1,831,000	16.0%
Greenspace Securement and Management					
Greenspace Securement	25,000	1,145,000	860,560	(1,120,000)	-97.8%
Greenspace Management	2,889,000	2,726,000	2,579,542	163,000	6.0%
Rental Properties	2,940,000	1,841,000	2,434,385	1,099,000	59.7%
	5,854,000	5,712,000	5,874,487	142,000	2.5%
Tourism and Recreation					
Waterfront Parks	3,178,000	1,942,000	2,489,889	1,236,000	63.6%
Conservation Parks	6,504,000	8,197,000	7,228,055	(1,693,000)	-20.7%
Trails	2,879,000	1,879,000	1,928,799	1,000,000	53.2%
Bathurst Glen Golf Course	1,224,000	1,239,000	1,280,502	(15,000)	-1.2%
Black Creek Pioneer Village	5,826,000	4,093,000	4,933,280	1,733,000	42.3%
Events and Festivals	702,000	699,000	818,383	3,000	0.4%
Wedding and Corporate Events	1,945,000	1,738,000	1,807,954	207,000	11.9%
	22,258,000	19,787,000	20,486,862	2,471,000	12.5%
Planning and Development Review					
Development Planning and Regulation Permitting	5,022,000	4,377,000	4,631,290	645,000	14.7%
Environmental Assessment Planning and Permitting	3,483,000	3,248,000	2,651,990	235,000	7.2%
Policy Development and Review	834,000	816,000	900,652	18,000	2.2%
	9,339,000	8,441,000	8,183,932	898,000	10.6%
Education and Outreach					
School Programs	5,245,000	7,970,000	9,005,527	(2,725,000)	-34.2%
Newcomer Services	958,000	1,279,000	1,060,871	(321,000)	-25.1%
Family and Community Programs	807,000	394,000	861,268	413,000	104.8%
	7,010,000	9,643,000	10,927,666	(2,633,000)	-27.3%
Sustainable Communities					
Living City Transition Program	8,749,000	6,767,000	5,696,227	1,982,000	29.3%
Community Engagement	2,852,000	3,156,000	2,564,926	(304,000)	-9.6%
	11,601,000	9,923,000	8,261,153	1,678,000	16.9%

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Corporate Services					
Financial Management	2,461,000	2,189,000	2,323,118	272,000	12.4%
Corporate Management and Governance	7,008,000	5,593,000	5,209,683	1,415,000	25.3%
Human Resources	1,032,000	1,040,000	869,920	(8,000)	-0.8%
Corporate Communications	1,585,000	1,446,000	1,578,999	139,000	9.6%
Information Infrastructure and Management	2,494,000	2,493,000	2,552,578	1,000	0.0%
Project Recoveries	(3,125,000)	(3,063,000)	(2,864,595)	(62,000)	2.0%
Vehicles and Equipment	239,000	(946,000)	63,033	1,185,000	-125.3%
	<u>11,694,000</u>	<u>8,752,000</u>	<u>9,732,736</u>	<u>2,942,000</u>	<u>33.6%</u>
Total Expenditures	<u>113,510,000</u>	<u>99,298,000</u>	<u>101,349,072</u>	<u>14,212,000</u>	<u>14.3%</u>
Net Surplus (Deficit)	<u>2,659,000</u>	<u>8,033,000</u>	<u>1,118,070</u>	<u>(5,374,000)</u>	<u>-66.9%</u>
Reserves	3,006,000	976,000	528,822	2,030,000	208.0%
Net Budget	<u>5,665,000</u>	<u>9,009,000</u>	<u>1,646,892</u>	<u>(3,344,000)</u>	<u>-37.1%</u>

Toronto and Region Conservation Authority
2017 Operating and Capital Budget - by object classification
excluding tangible capital asset expenditures

	2017 Budget	Revised 2016 Budget	2016 Year to date	\$ Change over 2016 Budget	% Change over 2016 Budget
Revenue					
Municipal					
Operating levies	13,928,000	13,552,000	13,552,196	376,000	2.8%
Capital Levies	46,477,000	43,004,000	34,154,732	3,473,000	8.1%
Contract services	12,717,000	5,674,000	10,351,644	7,043,000	124.1%
Grants	4,036,000	8,843,000	2,444,815	(4,807,000)	-54.4%
Government					
Provincial	3,012,000	3,263,000	4,284,228	(251,000)	-7.7%
Federal	1,296,000	1,861,000	1,745,268	(565,000)	-30.4%
Contract services	3,966,000	1,044,000	3,540,566	2,922,000	279.9%
User fees, sales and admissions	21,681,000	20,004,000	21,829,457	1,677,000	8.4%
Contract services					
Compensation agreements	194,000	255,000	614,930	(61,000)	-23.9%
Corporate and other	2,490,000	3,389,000	3,340,694	(899,000)	-26.5%
Rent and property interests	3,397,000	2,993,000	3,764,198	404,000	13.5%
Fundraising					
Donations	804,000	1,192,000	176,767	(388,000)	-32.6%
The Living City Foundation	1,443,000	1,514,000	1,433,113	(71,000)	-4.7%
Investment income	625,000	600,000	712,544	25,000	4.2%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	103,000	143,000	521,987	(40,000)	
Total Revenue	<u>116,169,000</u>	<u>107,331,000</u>	<u>102,467,142</u>	<u>8,838,000</u>	<u>8.2%</u>
Expenditures					
Wages and benefits	61,751,000	58,058,000	59,847,711	3,693,000	6.4%
Contracted services	34,959,000	26,143,000	28,823,949	8,816,000	33.7%
Materials and supplies	7,345,000	5,843,000	10,499,438	1,502,000	25.7%
Utilities	1,159,000	1,112,000	1,215,066	47,000	4.2%
Property taxes	1,244,000	1,229,000	1,119,670	15,000	1.2%
	<u>106,458,000</u>	<u>92,385,000</u>	<u>101,505,834</u>	<u>14,073,000</u>	<u>15.2%</u>
Internal Recoveries	(14,071,000)	(16,349,000)	(25,701,860)	2,278,000	-13.9%
Internal Charges	14,071,000	16,348,000	25,545,098	(2,277,000)	-13.9%
	<u>106,458,000</u>	<u>92,384,000</u>	<u>101,349,072</u>	<u>14,074,000</u>	<u>15.2%</u>
Add Amortization	7,052,000	6,914,000	-	138,000	2.0%
Total Expenditures	<u>113,510,000</u>	<u>99,298,000</u>	<u>101,349,072</u>	<u>14,212,000</u>	<u>14.3%</u>
Net Surplus (Deficit)	<u>2,659,000</u>	<u>8,033,000</u>	<u>1,118,070</u>	<u>(5,374,000)</u>	<u>-66.9%</u>
Reserves	3,006,000	976,000	528,822	2,030,000	208.0%
Net Budget	<u>5,665,000</u>	<u>9,009,000</u>	<u>1,646,892</u>	<u>(3,344,000)</u>	<u>-37.1%</u>